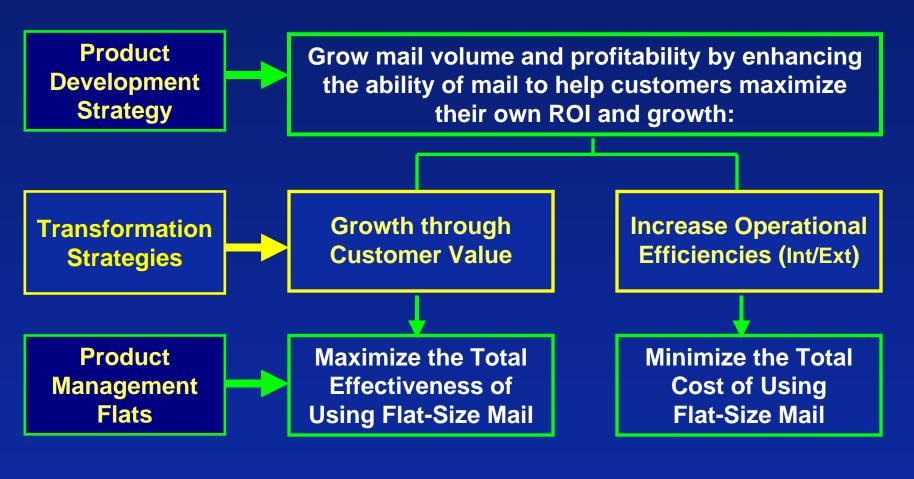


Corporate Flats Strategy Product Development



Shaping the Future





Growth Through Value

Flats Represents a Critical Component of the Postal Service's Business

■ FY' 02 – Revenue.....\$14.6 Billion

First-Class Mail.. \$5.3 Billion

Periodicals Mail.. \$2.1 Billion

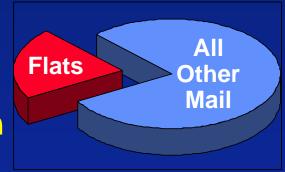
Standard Mail..... \$7.2 Billion

■ FY' 02 Volume......51.6 Billion

First-Class Mail... 5.4 Billion

Periodicals...... 10 Billion

Standard Mail..... 36.2 Billions





Growth Through Value

An Important Tool for Industry

Acquisition, Retention, Growth

- Direct Mail Growth 7% in 2003
- Direct Mail Has 13-to-1 ROI
- 90% of Consumers Use Catalogs
- Magazine Ads Generate Business
- FCM Flats Get Attention & Impact



Growth Through Value

Enhancing Flats Product Performance

Customer Driven Product Development

- Customized MarketMailTM
- Repositionable Notes
- Ride-Along
- Confirm
- Container & Bundle Tracking
- Palletization Alternatives
- Product Redesign Initiatives





Increase Operational Efficiency

Product Redesign

- Automation Savings in Processing
 - Shaped-Based Efficiencies
 - Light-Weight Flats
 - Heavy-Weight Letters
- Accuracy, Content, Readability Efficiencies
 - Address Quality Incentives
 - Barcode Quality Incentives



Increase Operational Efficiency

Product Redesign

- Reduce Bundle/Container Handling Costs
 Incent More Efficient Mailer Prep
 Create Simple Prep Options
- Eliminate Separate Mailstream Time-Sensitive Periodicals to FCM Non-Sensitive Periodicals to Std
- Mailpiece Characteristics Analysis Identify Mail Make Up and Entry



Growth & Efficiency

Phased Flats Strategy

- Short-Term
 Identify Efficient Make-Up & Prep Alternatives
 Develop Value Enhancing Features & Services
- Mid-Term
 Rates Recognizing Cost-Based Pricing
 Rates Recognizing Shape-Based Efficiencies
- Long-Term
 Use Automation to Reduce Cost
 Work With Industry to Identify Best Approach



Growth & Efficiency

Maximizing Efficiencies in The Future

Product Redesign & Flats Strategies Not Mutually Exclusive

Cost/Price

Ensure Flats Pricing Viability Into the Future Reduce Preparation and Handling Costs

Design

Maintain Design Flexibility Ensure Wide Range of Designs

Service

Ensure Predictability Ensure Reliability





Flats Strategy Implication

Maximizing Efficiencies in The Future

- Impact of FSS & DPP Strategies
 Design Flexibility
 Address/Barcode Accuracy/Readability
 Carrier Route/Dropship Rate Availability
 Delivery Performance Predictability
- Impact of Not Evaluating FSS & DPP
 Mail Preparation Costs
 Diminishing Returns on Smaller Refinements
 Price Escalation & Diminished ROI
 Smaller Volume Shouldering More Cost



Working Together

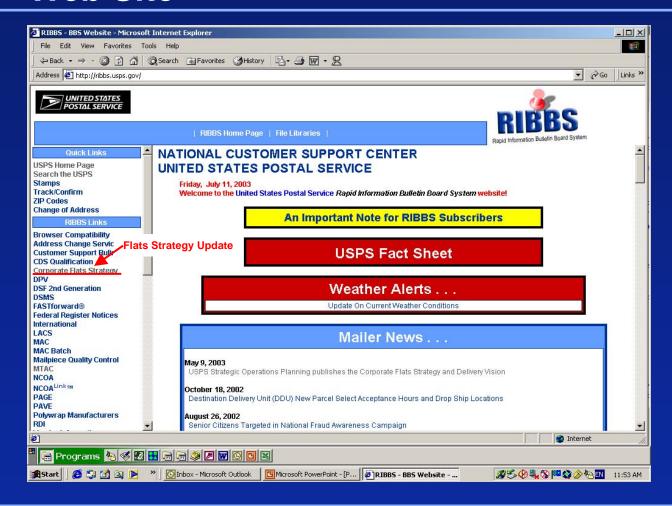
Building the Communications Bridge

- Publications
- Internet
 RIBBs Web Site
 "flatsstrategyfeedback@email.usps.gov"
- Customer Meetings
 MTAC Updates
 Specific Workgroups
 Dedicated Conference





Web Site





USPS Corporate Flats Strategy